

IPDA Board Candidates- Election 2022

Additional candidates can submit their nomination up until the Election is called at the virtual AGM on Oct 4th, 2022

For more information contact Caroline - info@ipda.ca



Brad Stevenson - Unitech

Brad Stevenson is Unitech Construction Management's Chief Operating Officer

He has been with Unitech for 15 years in a number of different roles including operations, finance, human resources, safety, business development and information technology sides of the business. Brad has the overall responsibility for integrating all Unitech's Construction Management's divisions into one cohesive unit. He monitors and assists all personnel to ensure everyone in the company is living our core values of being client goal driven, collaborative, concise, firm, fair and fun through our collaborative construction proven process. Brad has been responsible for integrating Unitech's IPD systems, process and procedures, with a focus on team collaboration, into how Unitech does business day to day.

Unitech became an IPDA member with the goal of contributing to and promoting the benefits of Collaborative Construction through the use of the Integrated Project Delivery approach to the entire construction industry, and this continues to be Brad's passion today. Unitech has a great many public sector clients and knows that IPD will only get traction in that sector once there is a critical mass of contractors, trades, consultants and sub-consultants who are familiar with and actively promoting IPD. Brad has been involved in a number of IPDA groups in the past including most recently the Contract and Numbers Working Group and looks forward to the possibility of collaborating on the IPDA Board of Directors.



Dan Drouin – Group 2 Architecture and Interior Design

Director of Collaborative Delivery

Dan the Director of Collaborative Delivery at Group 2. He is a recognized leader in Integrated Project Delivery (IPD), responsible for facilitating a suite of advisory services for collaborative-focused clients. He has engaged at the client and consultant level to manage and deliver direction and oversight through targeted workshops, training modules, IPD tools and process development, and contract execution. He also facilitates team organization to inform a tailored approach to onboarding, training, and cultural transformation.

As an IPDA Board member for the past three years, and Chair of the Communication & Connections committee for the last year and a half. In this role he has lead a team of volunteers in multiple initiatives related to the growth of the IPDA including, but not limited to, the translation of both the IPDA website and the IPD Action Guide for Leaders in order to offer these resources bilingually. He has also initiated a French IPD Conference and a Monthly French community forum. He has also lead the team of volunteers who maintain the IPDA's website and all of its social media including the recently re-launched / re-branded IPDA Touching Base Newsletter. Dan is committed and engaged to support the IPDA going forward and requests that you consider casting your ballot for him to remain on the board to continue these and other initiatives as IPDA continues to grow forward over the next 3 years.



Holly Watson – M. Sullivan & Son Limited

Proposal Writer & Marketing Coordinator

Holly Watson is a proposal writer and marketing coordinator with M. Sullivan & Son Limited with 15 years of experience in the construction and nuclear industries. She has been a member of the IPDA Communications and Connections PIT for over a year lending her skills to managing the IPDA social media accounts, publishing the IPDA newsletter Touching Base, creating graphics and content for the IPDA website, webinars, forums, conferences, promotional materials, etc.

Holly is skilled in technical writing, multi-media content creation, project management, and contract management with experience in (IPD) projects from the perspective of both owner and contractor. As the in-house champion of IPD at Sullivan Holly considers herself to be a very passionate advocate of IPD. In particular she appreciates the collaboration and innovating together as a team with stakeholders towards common goals and with common values that translates to the successful execution and completion of projects in the AEC industry. Holly recently joined in the discussions under the Governance PIT regarding diversity. She hopes to bring her knowledge and experience from the Sullivan Indigenous Relations Team to support these efforts as they move forward. Not only for people of colour, but for women in the construction industry and other visible minorities.



Holly Watson – M. Sullivan & Son Limited

Holly states; “Should the membership honour me with the distinction of becoming a board member I would work to implement my newly drafted marketing plan that has been presented to the existing IPDA Board. My hope is to go beyond what value I currently add as part of the Communication & Connection PIT through social media marketing, the newsletter, and website. Becoming a board member will allow me to be more proactive and not reactive in my efforts.

In the past year I have increased the amount of exposure on LinkedIn by over 1000 new followers. I plan to exceed that by far with the implementation of my marketing plan. I propose driving value into all investment dollars spent in the Research & Performance PIT and Knowledge & Competency PIT outputs by creating unique marketing campaigns for each to maximize their exposure to our membership, potential future membership, and the industry as a whole. I have an interest in continuing to develop ways to drive value into the IPDA for the membership, thereby supporting recruitment efforts. This stems from my deep passion for collaboration and to nurture, drive, and support the transformation towards adopting IPD for the future of the AEC industry. I feel strongly that the IPDA has the power to advance industry knowledge and change in Canada and beyond. As an Indigenous ally and the parent of Indigenous children I will work tirelessly as part of the Governance PIT towards diversity, inclusion, and reconciliation efforts that help by educating and supporting potential future owners, professionals, and contractors that are underrepresented in the industry (people of colour, women, visible minorities, etc....) of the benefits of Collaborative Construction as epitomized by successful IPD projects. We then need to go a step beyond into providing tangible ways for these groups to gain real world experience and support in successfully implementing IPD projects.”

David Owen – Graham Construction

Senior Project Manager

David has close to 20 years of experience in the construction industry, post-graduate, initially commencing with his career in Wales, the United Kingdom, before relocating to Canada (2006). David has undertaken many different roles within the industry and have also gained experience in managing commercial and civil projects both large and smaller scale.

His expertise includes project management, project coordination, site supervision, project planning, construction methodologies, project reporting, manpower loading, scheduling, procurement, estimating, project administration, quality assurance/control, HSE planning, sub-trade coordination and management etc. He has experience delivering projects under several different procurement/contract models such as Integrated Project Delivery, Construction Management, Stipulated Sum, and P3 Programs. David is currently a Senior Project Manager for Graham, based on Toronto, Ontario. He has been a part of six IPD projects since 2016, including projects in Alberta, British Columbia and currently in Ontario - where he is the Graham lead for a ~\$406M Science Innovation Building for a large University in Toronto (currently 4-months into the TVD / Design Implementation phase).



David Owen – Graham Construction

David works diligently to build long term relationships with both internal and external clients, including owners, consultants, and sub-contractor/trade partners to ensure the delivery of successful projects whilst maintaining good working relationships. He is extremely passionate about the IPD model, and truly believe that the model is a great first step in helping the construction industry to move forward towards a leaner, more efficient delivery model that really adds value to any owner's project.

With the experience that he has gained in this delivery model over the past 6-years, he really enjoy coaching and sharing the knowledge that he has with consultants and trade partners who are typically embarking on their first IPD project. David prioritizes making himself available to all partners to ensure the continuous improvement cycle is enacted.

David notes he would relish the opportunity to be a part of the board at the IPDA, to help expand the IPDA's reach to influence owners, consultants, and major contractors in an effort to promote this delivery model as the primary delivery model for most construction projects.

Paul Sprokay –Turner Construction

Project Executive

Turner Construction has provided me with experience across nearly every building type and market segment from hospitality, sports/public assembly and airports to life science/laboratory, healthcare, higher education, and K-12.

Many projects included highly functioning teams and were incredibly rewarding to deliver – but others, not so much, and invariably the teams that struggled failed to develop the culture of trust and cooperation that the successful teams achieved. As I move forward in my career, my primary focus is to help teams uncover their mutual goals and then behave in ways that make them possible. My first experience with IPD was in California on the Temecula Valley Hospital and later as Chief Estimator for the Henderson Hospital in Nevada. Both are owned and operated by Universal Health Services, an early adopter and advocate of Integrated Project Delivery. With each, I witnessed best practices in partner selection and onboarding, big room collaboration, target value design, and lean production while delivering a combined total of 419 beds in half the time typical for the respective markets. Since completion, these projects have provided countless research data and white papers to advance the contract type around the world.



Paul Sprokay –Turner Construction

Since moving to Toronto in 2017, I have been fortunate to grow my portfolio to include the multiple delivery methods under CCDC documents, including the CCDC 30, and I've grown my network among its advocates in the IPDA – an organization I joined in the Fall of 2020. Since then, I have been proud to participate in the UBC study of Owners' Perceived Barriers to Adoption of IPD in Canada, joined the panel discussion for RFPs: Start, Stop, Continue, engaged in the IPD Practitioners Forum, and contributed to the Research & Performance Committee. In December 2021, I was a panelist in two panel discussions at the Advancing Integrated Project Delivery conference in San Francisco to advocate for IPD across North America: What Really Makes a Difference in Partner Selection and Translating IPD to More Popular Contract Types. In 2022, our Toronto-based team were selected and commenced pre-validation on the Housing Complex Retrofit for the City of Toronto and The Atmospheric Fund, an IPD focused on improving the energy efficiency of community housing where I am on the Senior Management Team.

I hold a Bachelor of Applied Science degree in Civil Engineering from the University of British Columbia and a Certificate in Data Science from the University of Waterloo. Since moving to Toronto in 2017, I have been fortunate to grow my portfolio to include the multiple delivery methods under CCDC documents, including the CCDC 30, and I've grown my network among its advocates in the IPDA – an organization I joined in the Fall of 2020. Since then, I have been proud to participate in the UBC study of Owners' Perceived Barriers to Adoption of IPD in Canada, joined the panel discussion for RFPs: Start, Stop, Continue, engaged in the IPD Practitioners Forum, and contributed to the Research & Performance Committee. In December 2021, I was a panelist in two panel discussions at the Advancing Integrated Project Delivery conference in San Francisco to advocate for IPD across North America: What Really Makes a Difference in Partner Selection and Translating IPD to More Popular Contract Types. In 2022, our Toronto-based team were selected and commenced pre-validation on the Housing Complex Retrofit for the City of Toronto and The Atmospheric Fund, an IPD focused on improving the energy efficiency of community housing where I am on the Senior Management Team.

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Jeffrey Tyson - AltaPro

Project Manager, Special Projects

Jeffrey Tyson PEC, RME

Jeffrey has been in the construction industry since 2000. Starting out as a residential electrician and quickly transitioned to the commercial sector. He worked at North American Power Installations for 13 years before moving to AltaPro Electric where he is today. Jeffrey attained his journeyman certificate and red seal for electrical in 2007 at NAIT and followed up by obtaining his masters in 2012. At AltaPro Jeffrey wanted to focus on transition into ownership and achieved his Professional Electrical Contractor designation from Electrical Contractors Association of Alberta in 2017. In 2016 the first opportunity came for Jeffrey to join an IPD project with AltaPro at the Sakaw Terrace seniors' facility for GEF. After that project he was hooked into the best way to deliver a project. A life-long frustration of non-cooperation and coordination was finally solved. Since then, Jeffrey has worked on 11 IPD projects is currently facilitating a multi location solar IPD project for AltaPro with Edmonton Public Schools. Jeffrey is now the IPD department Manager at AltaPro who have 23 IPD projects under their belt and looks to bring in more as they work to refine their IPD tools and processes as well as develop the bench of IPD experts in house.



Jeffrey Tyson - AltaPro

Jeffrey states “I am a passionate volunteer; I love to support my team to make initiatives come together. I am hoping to join the IPDA Board so that I can leverage my extensive IPD experience to help develop and grow the IPD community. I have been involved in several IPDA functions from panel discussions to presentations and learning days. It is always great to see all the eager faces who are excited to get involved in the best delivery method available today. This is why I desire to be a part of the leadership that IPDA brings to the construction industry. Some of my strengths that will benefit the IPDA are listed here. I have a process-oriented mindset to help bring structure and organization to the tasks at hand. I am always available to support my colleagues whether it be training in tools, or a shoulder to lean on and share a conversation to help work through their frustrations or help celebrate a success. I am always one to keep the work hard play hard motto alive. I believe that you have to buckle down and get your stuff completed but then we all need to have a release and I am always there to help the team stay uplifted and have fun while being engaged. I bring fun to a room and a meeting while not detracting from the tasks at hand. I am a culture builder and supporter. I would love to bring my IPD experience and the power of my team at AltaPro Electric to help support the IPDA over the next coming years as we grow to help deliver the IPD mindset across the country.”

Carla Ciepliski – Colliers Project Leaders

National Director, Lean Practice. IPD & Lean Advisory Services

Carla is a Lean and IPD advisor and coach who happens to be an industrial engineer working in the construction industry. She started her career in Procter & Gamble at a time when they were practicing an integrated work system and high performing team approach to what is now named 'Lean', using the Toyota business system as motivation (meaning holistically and beyond the production line).

After working abroad, Carla returned to Western Canada and built Ternion Results as a successful 15 -year consulting practice that supports a diverse range of organizations across private, public, and not-for-profits. It was during this time that Carla started intensely working within the design and construction community as a Lean Operational Excellence and Lean Project Delivery coach and has now worked with every player within the construction ecosystem including owners, architects, engineers, general contractors, trades and suppliers. As many know, Lean Project Delivery objectives can only fully be realized when motivations are aligned, contracts are relational and the operating systems are robust. Which is what has drawn Carla to engage and advance use of IPD as the ultimate in collaborative delivery models! In November 2021, Carla joined Colliers Project Leaders to work with the Owners community and continues to support IPD teams broadly in growing and developing use of Lean and IPD in Canada.



Carla Ciepliski – Colliers Project Leaders

National Director, Lean Practice. IPD & Lean Advisory Services

She is currently directly coaching a number of IPD and Alliance model projects as well as advancing the development of the Owners community in IPD organizational readiness while still coaching public sector owners in advancing their internal Lean objectives. Carla is a foundational player and ongoing active part of the Lean Community of Practice in Calgary and is the founding chair for the newly formed Lean Design & Construction Canada (LDCC) national body and supports numerous training and speaking events.

Carla states; “I am passionate about the IPD and collaborative contract methodology as much as I am passionate about Lean Design & Construction. I believe that I provide a unique perspective to the current challenges with IPD adoption and implementation. I am eager to dig in with a collaborative team to work on our wicked problems and leverage the current day challenges as an opportunity to improve. Within Colliers Project Leaders, I am well positioned to gain insights from the owner’s perspective and provide a multi-lens view on IPD engagements from all parties’ sides given my consulting background. I would look forward to working on the IPDA board to advance how we can continue to ‘build better’ in Canada as I believe that IPD is key to our collective journey forward.”

René-Martin Langlois – Langlois Lawyers

Lawyer, Partner

René- Martin is Partner at Langlois Lawyers, a multi-service firm founded in 1964, based in Montreal and Quebec City with 150 practicing lawyers in the areas of business law, litigation, labour, construction and infrastructure law, to name a few. His practice focuses on infrastructure and construction law, as well as procurement law. He initially started his practice in construction litigation, representing all stakeholders in the construction industry (owners, general contractors, engineering firms, subcontractors and suppliers), with a particular focus on alternative dispute resolution.

About 6 years ago, his legal practice started to shift progressively, René-Martin wanted to use the skills and knowledge gained through construction litigation in order to draft better contracts and procurement documents, allocate risks more efficiently, prevent litigation, etc. Today, his practice is mainly oriented in providing legal assistance to owners, contractors and engineering firms, and in all aspects of infrastructure and construction projects (from DBB to P3), including planning, project delivery methods, procurement, drafting of contractual and tender documents and the related negotiations.

Moreover, René-Martin has a particular interest in alternative project delivery models, especially collaborative models like IPD and progressive design-build (PDB). He is also interested in the integration of technology within the construction industry, including the BIM (Building Information Modeling), artificial intelligence and smart contracts. You can find more information at:

<https://langlois.ca/equipe/langlois-rene-martin-en/>



René-Martin Langlois – Langlois Lawyers

René-Martin's expertise is focused on the legal, procurement and contractual aspects of the IPD model.

As a Board Member, he states he would “Assist in the organization of events, hosting forums / webinars, giving conferences, writing articles, etc. He would help the IPDA gain visibility in the Quebec market and would promote the IPD model, especially the owners and public bodies”

René- Martin's involvement in the IPDA started about a year ago, primarily in the Quebec where he participated to most of the French forums, as well as a few English forums; He also attended the Symposium held in Halifax.

In May 2022, Langlois Lawyers became the firm law firm to become a IPDA member.

In June 2022, René- Martin hosted the French Forum addressing some of the main legal questions regarding IPD; he has been involved in the French translation of the Integrated Project Delivery: an action guide for leaders. In addition, he is currently drafting an article on the primary reasons why owners should be interested in IPD, with a legal focus.

Jason McConaghie – ACI Architecture

Principal, Architect AAA, MRAIC, Dip. Arch., LEED Green Associate

Jason's areas of expertise include Sports and Recreation, Cultural, Civic, Educations K-13, Protective Services, industrial, and commercial. His expertise stems from 14 years of project experience excelling in design, community engagement, client & stakeholder engagement, visioning, and collaborative project delivery, including eight IPD projects. He has significant professional experience in sports and recreation projects, that range from \$1 million to \$200 million. Jason's sports and recreation experience spreads across all western Canada, Ontario, and New Brunswick.

He has managed and completed over 50 projects, specifically in all phases: pre-design, schematic design, design development, contract documents and construction supervision. His involvement early on as designer gives him valuable insight into the project's goals and into the priorities that require critical attention through later stages.

Jason will bring a fresh voice to the IPDA with deep understanding of IPD process and extensive IPD project experience.





INTEGRATED PROJECT DELIVERY ALLIANCE